

Background









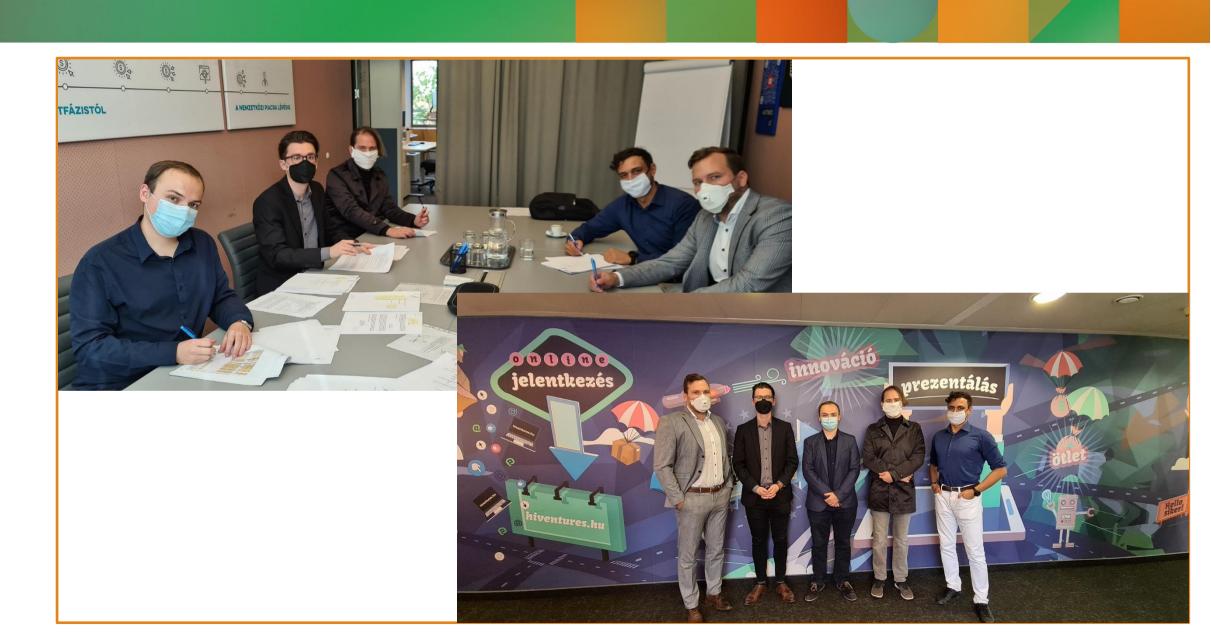












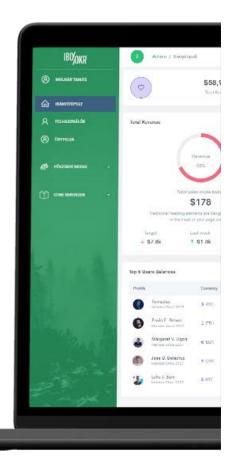


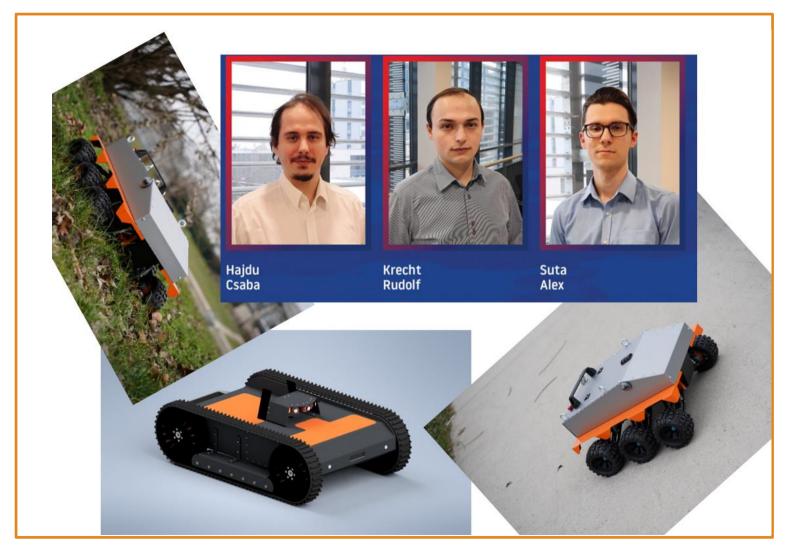


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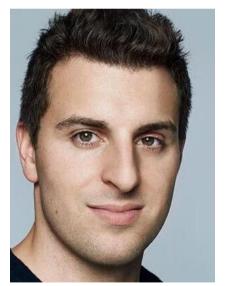


Mark Zuckerberg

- Over 2.5 billion users
- 1.66 billion logins daily
- 80 million SMEs

facebook

An example of "idea to exponential business growth"



Brian Chesky



Joe Gebbia

August 2008.

Airbed and breakfast – Airbnb

• 2009.

600.000 USD investment

2019.

Company value: 38.000.000.000 USD



Another example



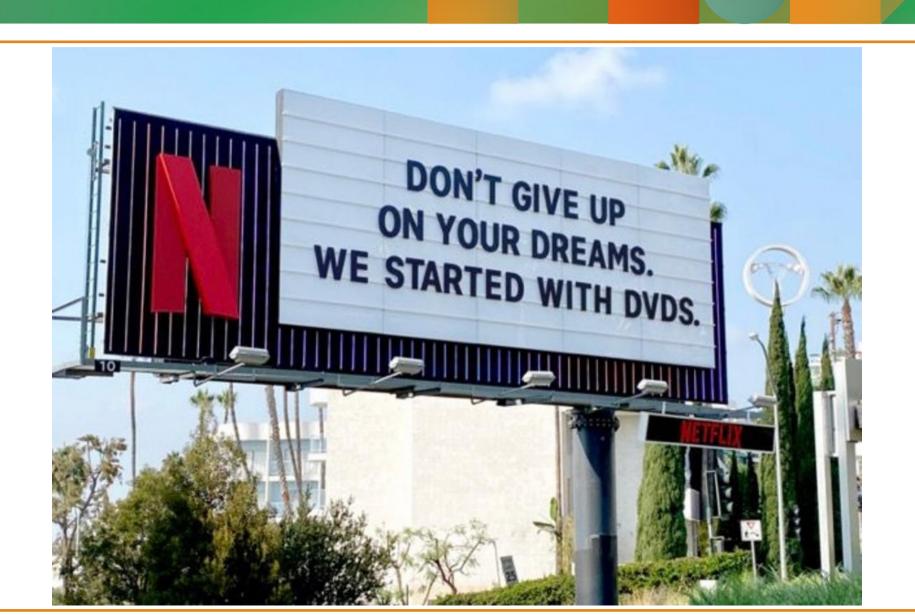
Reed Hastings



Marc Randolph







Ladies and gentlemen: Jeff Bezos (CEO of Amazon) in his first office 1999



Where it all started



APPLE GOOGLE AMAZON



HARLEY DISNEY MATTEL

Moral of the story: Buy a garage

Development attitudes:

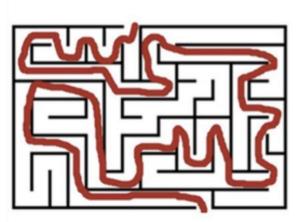




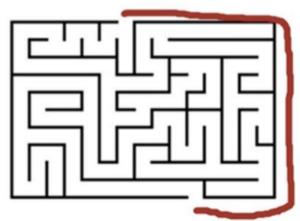
"Lateral thinking"

Lateral thinking is a creative method for problem solving, utilizing reasoning that otherwise isn't obvious immediately. — Paul Sloane, Ed de Bono





Lateral Thinking



Define "STARTUP"

What it isn't:

- not a regular small company
- doesn't execute a simple business plan

Define "STARTUP"

What it isn't:

- not a regular small company
- doesn't execute a simple business plan



The definition of:

Start-up: EXISTS

Early stage company: EXISTS

Innovative SME: EXISTS

Startup: NOT COMPLETELY

Define "STARTUP"

What it isn't:

- not a regular small company
- doesn't execute a simple business plan

But if we have to form a scientific description:

A temporary enterprise which is searching for and executing a viable and scalable new business model.

Value proposition – Customer's choice

- Original?
- Cheap?
- —Fast?
- Better value?
- —Safer?
- More trusted?
- Friendlier?
- The first?
- —The last?
- "Top seller"?

- Best developed?
- Oldest?
- Previous favorite?
- Recommended?
- Funnier?
- Sold in a special way?
- More useful?
- —Tested?

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The Art of asking the right questions

The Mom Test

How to talk to customers and learn if your business is a good idea when everybody is lying to you



Short Summary by Max Völkel v.

THE MOM TEST

How to talk the constant of hards of year and the sales of the whole exception in Agong to note

Redo Firepatrick

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v.2 2013-11-05



Financing a startup

What doesn't work:

- Bank loans
- Grants

Available funding opportunities:

- 3F: Friends, Family, Fools
- Crowdfunding, crowdlending
- Startup programs, competitions (pl. Y-Combinator)
- Angel Investors (Shark's Tank)
- Incubation and acceleration (Startup Campus)
- Venture capital investors, VCs (Hiventures)

What does a VC invest in?

— Idea?

— Innovation?

— Marketing?

— Team?

— Originality?

— Market?

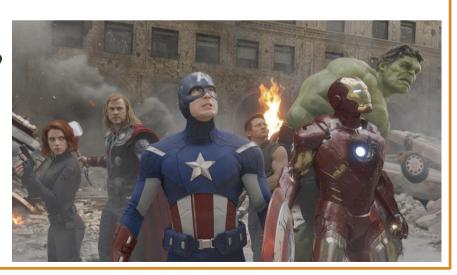
— Balance

— Validation?

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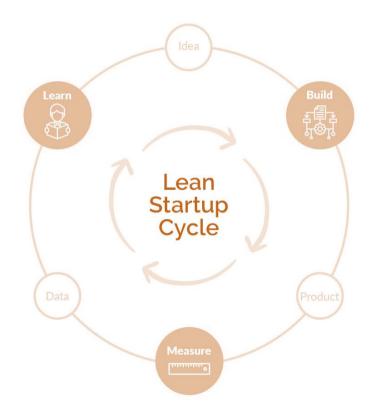
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- Balance
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Lean startup methodology

Lean startup is a way to develop products, services and companies

The goal: Shrinking the development phases by cyclically testing hypotheses.

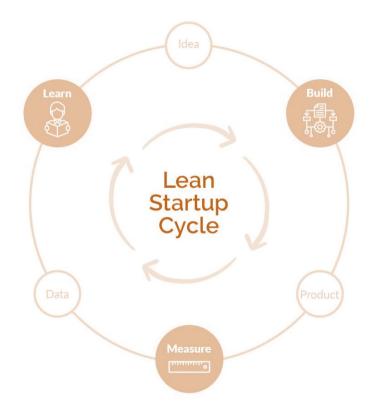


Lean startup & Feedback based development

User feedback:

Validate the business model based on customer feedback.

Don't just presume anything, validate your ideas with the customer. Step away from your preconceptions.



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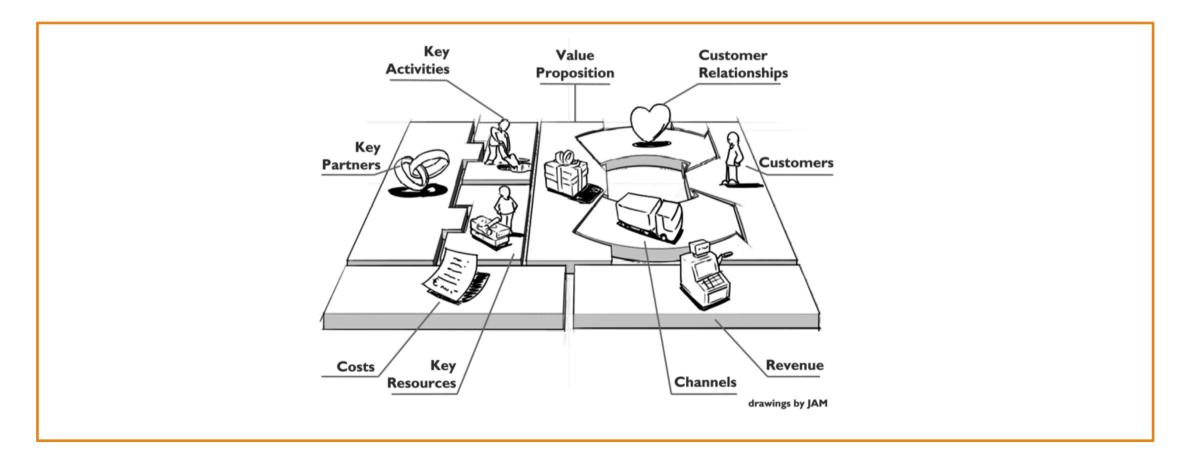


Alexander Osterwalder





Business Model Canvas



BMC definition

Value Key Activities Customer Customer Proposition Partners Relationships Segments The BMC displays how the company Key Channels Resources creates, delivers and submits value. Revenue Cost Streams Structure

Uber

Business Model Canvas





- Technology partners (API providers and others)
- Investors/VCs

Customer Relationships



- Ratings & feedback system
- Customer support
- Self-service
- · Highly automated
- Meetings with regulators

Key

Resources



- Technology team
- AI/ML/Analytics expertise
- Network effect (drivers and passengers)
- Brand name and assets
- Data and algorithms

Key

Activities



- · Add more drivers
- · Add more riders
- · Expand to new cities
- · Add new ride options
- · Add new features
- Offer help and support

Customer Segments

Channels

Mobile app

Social media

· Word of mouth

Online advertising

· Offline advertising



- · People who don't own a car
- People who need an affordable ride (Uber Pool)
- People who need a premium ride
- · People who need a quick ride
- People looking for convenient cab bookings
- People who can't drive on there own

Value





- On-demand bookings
- Real-time tracking
- Accurate ETAs
- Cashless rides
- Upfront pricing
- Multiple ride options

For Drivers _____

- Work Flexibility
- Better income
- · Lower idle time
- Training sessions
- Better trip allocation

Cost Structure



- Salaries to employees
- Driver payments
- · Technology development
- R&D
- Marketing
- Legal activities

Revenue Streams

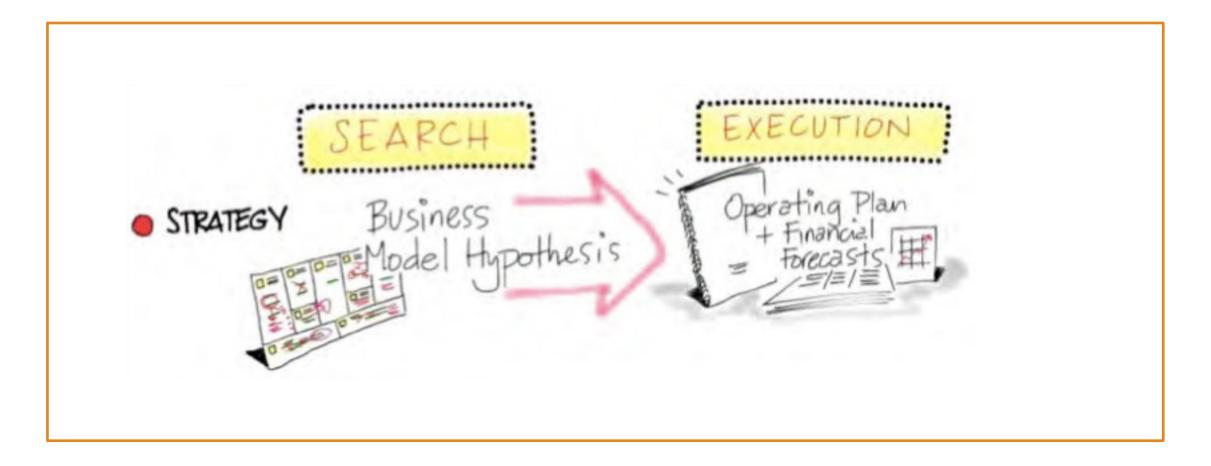


- Commission per ride
- Surge pricing
- Premium rides
- Cancellation fees
- · Leasing fleet to drivers
- Brand partnerships/Advertising

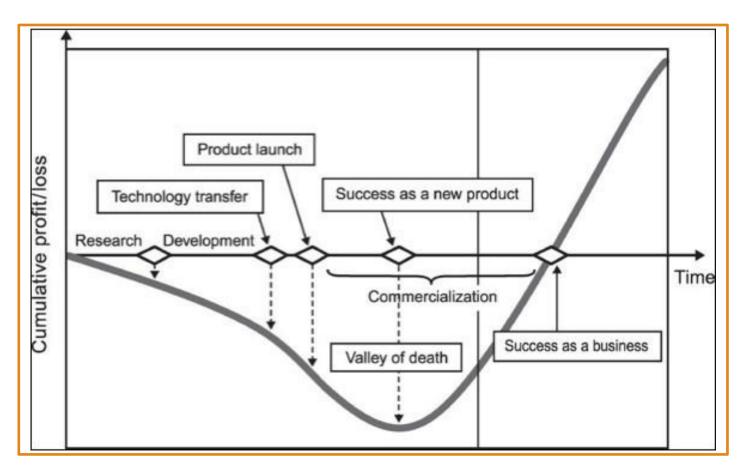
Lean and BMC

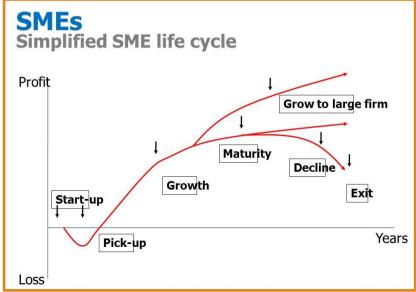
Search mode, not execution

Lean



Valley of death – Life stages





Lessons from the valley of death

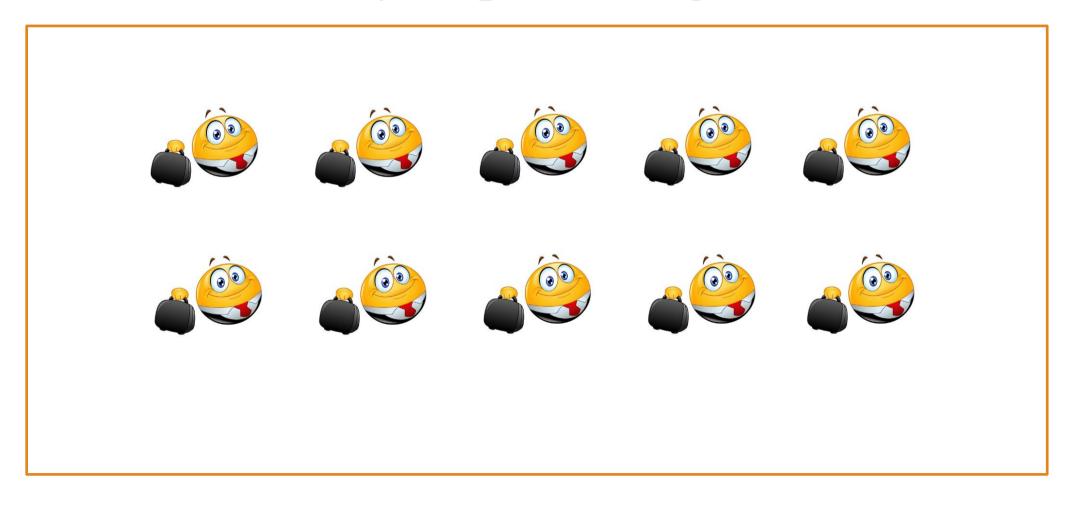
Few companies make it out

Tips that may help:

- Have a clear vision
- Focus
- Be moderate with your numbers
- Build a team



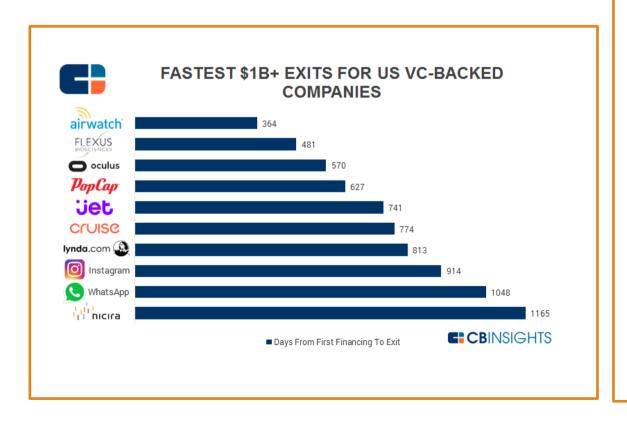
How many companies can ,,get there"?



How many companies can ,,get there"?



What's in it for investors?



USA	\$1B+ Exits	\$500M-\$1B Exits	Exit Value
Bay Area	20+	20+	\$956,106,437,928
💆 Boston	15	12	\$59,926,108,078
[⊚] LA	13	1	\$59,460,473,129
Seattle	7	4	\$50,669,018,600
NYC	11	10	\$42,283,584,315
Utah	9	1	\$21,184,142,180
Colorado	6	2	\$21,189,000,000
rexas	6	3	\$17,764,000,000
Shicago Shicago	5	3	\$14,710,332,429
Europe			
Sweden	7	0	\$48,519,750,968
₩ UK	11	1	\$41,098,638,273
Netherlands	3	0	\$28,453,740,129
Germany	5	0	\$24,716,840,198
🕶 Finland	2	0	\$11,600,000,000
France	2	2	\$3,975,372,064
Other			
≖ Israel	10	8	\$56,738,041,850
Canada	3	3	\$47,825,206,508
🎮 Australia	1	1	\$34,465,158,969

HSUP - Hungarian Startup University Program



- Networking, team building
- Mentorship, startup experts
- Know-how, methodology
- Promotional surface
- First development budget "investment"
- Feedback, market research

Thank you for your attention!



Attila Khader
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Startup Campus

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